

Clemson University  
Clemson, South Carolina

MINUTES

of the meeting of

THE CLEMSON UNIVERSITY  
BOARD OF TRUSTEES

Held at the Palmetto Club  
Columbia, South Carolina

July 17, 1969

The Board convened at 10:00 a.m. with the following members present: Edgar A. Brown, Patrick N. Calhoun, Robert R. Coker, L. D. Holmes, Frank J. Jervy, E. Oswald Lightsey, A. M. Quattlebaum, Paul Quattlebaum, Jr., and James C. Self.

Others present were: Robert C. Edwards, W. Wright Bryan, Walter T. Cox, Victor Hurst, Melford A. Wilson, John F. Pearce, and A. W. Rigsby, Secretary.

Item 1. Minutes of the Meeting of March 26, 1969

The minutes of the meeting of March 26, 1969, heretofore submitted by mail to all members of the Board of Trustees, were approved as submitted.

Item 2. Fertilizer Inspection and Analysis

Statement: Report of the Department of Fertilizer Inspection and Analysis, dated June 16, 1969, identifies irregularities and recommends fines therefor.

Recommendation of the Agricultural Regulatory Committee: That the fines be approved.

Board Action: Approved.

Item 3. Sweet Potato Weevil Quarantine

Statement: The professional staff of the South Carolina Crop Pest Commission has proposed revision of the Sweet Potato Weevil Quarantine, with Supplemental Regulations, dated June 1, 1969, and superseding all prior quarantines.

Recommendation of the Agricultural Regulatory Committee: That the revision of the Sweet Potato Weevil Quarantine, with Supplemental Regulations, dated June 1, 1969, superseding all prior quarantines, be approved.

Board Action: Approved.

Item 4. Imported Fire Ant Quarantine

Statement: The professional staff of the South Carolina Crop Pest Commission has proposed revision of the Imported Fire Ant Quarantine, with Supplemental Regulations, dated June 1, 1969, and superseding all prior quarantines.

Recommendation of the Agricultural Regulatory Committee: That the revision of the Imported Fire Ant Quarantine, with Supplemental Regulations, dated June 1, 1969, and superseding all prior quarantines, be approved.

Board Action: Approved.

Item 5. Reorganization of the Development Council

Statement: Pursuant to recommendations by Cresap, McCormick and Paget, as part of the administrative reorganization of the University, which took place in 1955, a Development Council was created and is now in existence. It is composed of the President, as chairman, the Vice President for Development, the Vice President for Academic Affairs, the Vice President for Student Affairs, the Vice President for Business and Finance, and the President of the Alumni Association.

In practice there has been little need for this Council to function in its present form. Matters requiring coordination and approval by the President and Vice Presidents are handled more effectively through the Executive Officers' meetings held each week. Matters requiring coordination with and support of the Alumni Association are discussed by the Administration with officers and National Councilmen of the Alumni Association and officers and trustees of the Clemson University Foundation.

It is believed that a more broadly representative council, including leaders of business, industry and the professions, both alumni and non-alumni, is required to advise and assist the University in developing and supporting its programs. Such a council could appropriately be designated as the "Clemson University Development Council." Policy determinations of the Council would be submitted through the Administration to the Board of Trustees for approval. The University would create within its accounting and administrative procedures a fund in which would be consolidated both restricted and unrestricted non-alumni gifts.

Recommendation of the Development and Public Relations Committee: That the Development Council as presently constituted be dissolved, and that a Clemson University Development Council be constituted composed of such membership as may be deemed appropriate by the Administration, and whose functions shall be such as are determined by the Administration to promote and foster non-alumni giving for the greater support of Clemson University.

Board Action: Approved.

Item 6. Name of Office Tower Building

Statement: When the new classroom building then being designed was named D. W. Daniel Hall, it was thought that the office tower would be an integral part of that structure. As planning and construction proceeded, the office tower became an entirely separate building. A distinctive name, therefore, is needed for the tower.

The faculty and staff Committee on Names and the Administration recommended that this structure be named "Strode Tower" in memory of Dr. H. A. Strode, first president of Clemson, who served from July 16, 1890 to January 31, 1893. Other academic buildings named for former presidents include Riggs Hall, Sikes Hall (old library), and the Robert Franklin Poole Agricultural Center.

Recommendation of the Development and Public Relations Committee: That the office tower approaching completion with D. W. Daniel Hall be named Strode Tower.

Board Action: Approved.



Item 7. Dean of the Graduate School and Director of University Research

Statement: Dr. Floyd I. Brownley, Jr., Dean of the Graduate School and Director of University Research, tendered his resignation from the positions and as a member of the faculty of Clemson University, effective July 1, 1969, in order to accept appointment as Vice Chancellor for Academic Affairs at the University of Tennessee at Chattanooga. Dr. Arnold E. Schwartz, Head of the Department of Civil Engineering, College of Engineering, Clemson University, was nominated to fill the positions of Dean of the Graduate School and Director of University Research. On May 1, 1969 the members of the Board of Trustees were advised of the resignation of Dr. Brownley and the proposed appointment of Dr. Schwartz. By mail ballot the Board of Trustees unanimously voted to accept the resignation of Dr. Brownley and approve the appointment of Dr. Schwartz as a successor.

Recommendation of the Educational Policy and Student Affairs Committee: That the interim action of the Board of Trustees in accepting the resignation of Dr. Floyd I. Brownley, Jr. as Dean of the Graduate School and Director of University Research, effective July 1, 1969, and approving the appointment of Dr. Arnold E. Schwartz as Dean of the Graduate School and Director of University Research, effective July 1, 1969 be confirmed.

Board Action: Approved and confirmed.

Item 8. Designation of Schools in the University as Colleges

Statement: At the present time the academic organizational structure of the University consists in part of four colleges and five schools. The Schools of Architecture, Education, and Industrial Management and Textile Science all offer undergraduate and graduate curricula. They are of comparable size to the other elements of the academic organization designated as colleges. It is believed that the designation of these schools as colleges would enhance their prestige as well as that of the University and more adequately recognize the quality of their educational and professional accomplishments, particularly by other educational institutions.

Recommendation of the Educational Policy and Student Affairs Committee: That the Schools of Architecture, Education, and Industrial Management and Textile Science be designated colleges, effective on a date to be determined administratively after notification to the South Carolina Commission on Higher Education.

Board Action: Approved.

Item 9. Departments in the College of Agriculture and Biological Sciences

Statement: Effective July 1, 1969, a Division of Biology was established in the College of Agriculture and Biological Sciences. It will be responsible for teaching and research in the basic areas of Botany, Zoology, and Microbiology. Fundamental zoology is being transferred to the Division of Biology from the Department of Entomology and Zoology, and Botany and Microbiology are being transferred from the Department of Botany and Bacteriology. New names are needed to describe more fully and accurately the functions that will remain with these two departments.

Recommendation of the Educational Policy and Student Affairs Committee:

That the departmental names be changed as indicated below, effective July 1, 1969:

<u>Present Names</u>	<u>Recommended Names</u>
Entomology and Zoology	Entomology and Economic Zoology
Botany and Bacteriology	Plant Pathology and Physiology

Board Action: Approved.

Item 10. Student-Board of Trustee Communication and Dialogue

Statement: In recent months there has been a growing interest on the part of students in colleges and universities to participate in deliberations with the governing bodies of institutions with a view to establishing communication whereby the students, through their representatives, may express to the governing body their interest in those matters relating to the governance of the institution, particularly of primary interest to the students. Some schools have involved their students in the governance of the institution by having representative members of the student body meet with the governing body in formal assembly. There is a need for direct communication and dialogue between the students of Clemson University and its Board of Trustees. The fact that major deliberations of the Board of Trustees of Clemson University occur at meetings of the Standing Committees preceding formal meetings of the Board, makes student attendance and participation at Board Meetings impractical. It will be recalled that on March 10, 1969 the members of the Board of Trustees, recognizing the desirability of having the benefit of student opinion, invited students, representative of the student body, to a dinner the evening preceding the Trustees' meeting, at which time there was a free and uninhibited discussion of the various problems and interests with which the students and the Trustees were mutually concerned. This meeting was deemed very successful in that it permitted a broader base of student participation and resulted in a better understanding by each of the other's problems



through frank and open communication. Based on the demonstrated need for common understanding between the students and the Trustees, it is believed that a policy should be established by the Board which would result in these meetings occurring on a regular routine basis to insure continued dialogue between the students and the governing body on all areas of mutual interest concerning the University.

Recommendation of the Education Policy and Student Affairs Committee:

That a policy be adopted providing for a dinner meeting of representative students and the Board of Trustees at least once each year preceding a meeting of the Board of Trustees, the President of the University to determine the student invitees, agenda, time and place of meeting.

Board Action: Approved and adopted.

Item 11. Preservation of Documents and Papers of the Honorable Edgar A. Brown

Statement: The Honorable Edgar A. Brown has been closely associated with Clemson University for more than thirty-five years. During this same period of time he has been a nationally recognized figure in the State's political life. His letters, papers and memorabilia could be properly housed in the Robert Muldrow Cooper Library if he were disposed to make them available to Clemson University. A request to this effect from the Board of Trustees appears to be proper.

Recommendation of the Educational Policy and Student Affairs Committee:

That a resolution be adopted as follows:

WHEREAS, Clemson University, through its faculty, administration, and Board of Trustees, has recognized the supreme importance of a library and library facilities in the educational program of the institution by the construction and dedication of the Robert Muldrow Cooper Library; and

WHEREAS, the said Library should serve as a depository not only for books and materials essential to the education of our youth, but as a permanent repository for the letters, papers and memorabilia of South Carolina's illustrious leaders, said documents serving to remind our young people of their great heritage and to awaken in them the desire to emulate that heritage; and

WHEREAS, it has been the unique privilege of Clemson University, since January 17, 1934, to have as a member of its Board of Trustees the Honorable Edgar Allan Brown, a statesman of national renown, who has dedicated his private as well as his public life to the welfare of his State, his Nation, and his fellowman; and

WHEREAS, his devotion to the precepts of excellence in education, manifested by unswerving dedication to the betterment of educational opportunity in his native state and his personal generosity which has made higher education at Clemson University a reality for students who otherwise could not have afforded the educational experience, makes him respected, admired and beloved by the people of South Carolina,

NOW, THEREFORE, BE IT RESOLVED, That the Board of Trustees of Clemson University invites and respectfully urges Senator Brown to make available to Clemson University the letters, papers and memorabilia of his remarkable life to be preserved and protected for posterity in an appropriate room, to be named after him, in the Robert Muldrow Cooper Library.

Board Action: Approved and adopted.

Item 12. Contract for Construction of High Rise Residence Hall No. 3

Statement: On May 22, 1969 information was mailed to members of the Board of Trustees concerning bids for construction of High Rise Residence Hall No. 3 as publicly opened on that same date. The Atlantic States Construction Company, Atlanta, Georgia was the low bidder for the construction of High Rise Residence Hall No. 3 in the amount of \$2,180,000. The Administration recommended and the Board approved by mail ballot the acceptance of the bid and the awarding of the contract to the Atlantic States Construction Company in the amount of \$2,180,000 for the construction of High Rise Residence Hall No. 3.

Recommendation of the Executive Committee: That the interim action of accepting the bid and awarding the contract to Atlantic States Construction Company, Atlanta, Georgia, in the amount of two million, one hundred eighty thousand (\$2,180,000) dollars for the construction of High Rise Residence Hall No. 3 be approved and confirmed.

Board Action: Approved and confirmed.



Item 13. Exchange of Interests in Land with Duke Power Company, Pickens County

Statement: Duke Power Company has requested a right-of-way easement over University lands located in Pickens County, affecting approximately 46 acres, the value of the land being placed at \$18,982.00. The University would retain the right of use of the surface of the land so long as it did not interfere with the exercise of the easement granted the Duke Power Company. The Company proposes to acquire approximately 64 acres of land known as the Brock Tract, which is completely surrounded by university-owned lands, the value of which has been determined to be \$23,682.00. The Company will transfer title to the University at the Company's expense. It has been the desire of the Director of the Experiment Station to acquire this property for some time. In addition, the Company will pay to the University \$750.00 for a grist mill and picnic shelters located on the right-of-way easement, and \$750.00 for their relocation. The net result of these transactions is that the University will owe Duke Power Company \$3200.00. Funds are available from the Land Use Account.

Recommendation of the Executive Committee: That the President of the Board of Trustees be authorized and directed to execute a right-of-way easement in favor of Duke Power Company over lands in Pickens County for the purpose of building transmission lines and will pay to the Duke Power Company the sum of \$3200.00 in consideration of the Duke Power Company's acquiring and transferring fee title to approximately 64 acres of land known as the Brock Tract, located in Anderson County and surrounded by university lands, and will pay for and relocate a grist mill and picnic shelters presently located on the right-of-way easement.

Board Action: Approved.

Item 14. Vice President for Executive Affairs

Statement: One of the positions now held by General A. W. Rigsby, designated as "Assistant to the President," is one of the principal executive positions in the University Administration. The responsibilities and duties of the office are comparable to those of other executive officers designated as Vice Presidents. The magnitude and importance of the duties performed by the person holding the position deserve and require the prestige of vice-presidential status, particularly when that person is representing the University at educational meetings and conferences.

Recommendation of the Executive Committee: That the position titled "Assistant to the President" be changed to "Vice President for Executive Affairs."

Board Action: Approved.



Item 15. University Budget

Statement: The proposed University Budget for fiscal year 1969-1970 has been submitted to all members of the Board of Trustees. As submitted it does not recommend the amount of salary and allowances for the President of the University. The Executive Committee in executive session determined the salary and allowances for the services of the President of the University, subject to approval by the State Budget and Control Board.

Recommendation of the Executive Committee: That the proposed University Budget for the fiscal year 1969-1970, as submitted, with the addition of the salary and allowances for the President of the University as recommended by the Executive Committee, be approved.

Board Action: Approved.

Item 16. Meetings of the Board of Visitors

Statement: For many years the Board of Visitors has met at Clemson University in late Spring. The Bylaws of the Board of Trustees require the President to request the members of the Board to nominate candidates to serve. This request must be made not later than February first. The accelerated calendar under which Clemson University's academic year operates results in the Board of Visitors visiting the campus very late in the second semester, at a time when students and faculty are preoccupied with preparations for final examinations. In addition, meeting in the Spring precludes consideration of personnel to serve on the Board of Visitors who serve in key positions in the General Assembly because that body is in deliberation at the time the Visitors would meet. It is believed that it would be more desirable for the Board of Visitors to meet during the Fall, preferably in the first half of November. Such a time has the advantage of:

- (1) Avoiding a time when the University is concentrating on final examinations and preparation for commencement;
- (2) Make possible the invitation of key members of the General Assembly who could be of material benefit and support to the University by being exposed to an in depth study of the University, its functions, needs, and accomplishments;
- (3) Planning the meeting of the Board of Visitors so that it would coincide and terminate with a football game at Clemson. This would save one trip of the members of the Board of Visitors as we routinely invite them to a football game in the Fall, following their meeting in the Spring.

Recommendation of the Executive Committee: That Article VI, Section 1 of the Bylaws of the Board of Trustees be amended by deleting the word, "February," and substituting therefor the word, "August," and that the President of the University be directed to call the annual meeting of the Board of Visitors during the Fall, preferably in the first half of the month of November.

Board Action: Approved.

Item 17. Architectural Contracts for Anticipated High Priority Projects

Statement: A list of high priority projects for construction and improvements on campus have heretofore been submitted to the Budget and Control Board. In anticipation of the ultimate approval of some or all of these projects, and in order to compress time between authorization and completion of the projects, it is desirable to accomplish as much advance architectural design and planning as is possible. Part of the funds available from State Institution Bonds may be utilized for architectural contracts. Such contracts would contemplate application of the fees paid to the total architect's fees if the project or projects are completed. The contract would provide that if the projects are not approved the fees paid to the architects for such plans as are submitted would be in full for services rendered and the University would have possession, ownership and use of the architects' plans without additional fees. These proposals are designed to save time in planning and design of projects once the money is available for construction.

Recommendation of the Executive Committee: That the Administration, after approval by the State Budget and Control Board, be authorized to enter into contracts with architects for the planning and design of high priority construction projects heretofore filed with the Budget and Control Board and to pay for such contracts from funds available from State Institution Bonds.

Board Action: Approved.

Item 18. Report of the Board of Visitors, 1969

Statement: The Report of the Board of Visitors, 1969, dated April 23, 1969, has heretofore been submitted to the members of the Board of Trustees.

Recommendation of the Administration: That a resolution of appreciation of the Board of Visitors, 1969 be approved as follows:

WHEREAS, the Members of the Board of Trustees of Clemson University desire to record their appreciation of the services rendered by the visitation of the 1969 Board of Visitors on March 12, 13, and 14, 1969;



WHEREAS, the members of the Board of Visitors, with a true spirit of public service, have given unselfishly of their time and talents to review the multifarious programs and activities of Clemson University, consider their effectiveness in fulfilling the great purposes of this institution, and prepare a report of significant features and constructive recommendations to enhance the further development of this institution of higher learning and public service;

BE IT RESOLVED, that the Board of Trustees of Clemson University hereby makes formal acknowledgment of its gratitude to the members of the 1969 Board of Visitors for their willingness to serve, their serious consideration of the task assigned, and the significant contributions of the report.

Board Action: Approved.

Item 19. Continuation of Frank P. Morris as Lecturer in Architecture

Statement: The Board of Trustees has allowed the Administration to retain Mr. Frank P. Morris as a part-time lecturer in the School of Architecture during the past fiscal year, although he has passed the retirement age of sixty-five years. He is now seventy years of age, but continues to be an effective lecturer. His continued retention as a part-time lecturer is advantageous to the University.

Recommendation of the Administration: That Mr. Frank P. Morris be allowed to continue in employment with the University for the fiscal year 1969-1970 as part-time lecturer in Architecture.

Board Action: Approved.

Item 20. Expansion of the Graduate School

Statement: The educational spectrum today has evolved such that graduate education is related to the bachelor's degree somewhat the same as college education was related to the high school diploma one or two generations ago. To a large degree graduate education has increased in importance because of the enormous technological expansion and the thirst for greater knowledge in all areas. Traditionally, therefore, graduate education has been focused to produce the advanced scholar and researcher.

Although this approach has been successful in areas such as arts and sciences, many programs have required graduate studies with dual objectives, not only to train the scholar researcher but also to prepare those who require



additional study to specialize in their profession. Included in the latter group are those who have been in professional practice for some years and now require additional study to be brought abreast of current technology.

Presently, there is clear evidence of a growing need for the training and continuing education of the professional specialist. This need can only be met by an imaginative and innovative approach, devoid of former inflexibility and sensitive to both the needs of the academic and non-academic community.

Programs for professional studies, designed to prepare practitioners rather than researchers, would provide an educational opportunity for a large segment of college graduates presently not being served by Clemson. Graduate students completing studies in the professional areas would be granted the master's degree in an appropriate general field such as education, engineering, or agriculture. Admission to these professional programs would be based on the student's undergraduate record, professional experience, and the recommendation of the head of the department in which he plans to do his major work. Each participating college would determine the objectives of their particular programs and recommend admission policy. Course work designed specifically for the professional training of each student would be formulated by faculty committees and approved by the graduate dean. The requirements for the professional degree will be in accordance with the standards set by the Southern Association of Colleges and Schools.

The Graduate School would continue to provide academic programs for those scholars primarily interested in research and creative design. These programs lead to the master of science, master of arts, and doctor of philosophy degrees. Admission and degree requirements will adhere to policies as presently established.

Implementation of the professional programs will require modification of the administrative structure of the Graduate School. These modifications will be necessitated not only by the increase in the scope of the activities of the Graduate School but also it is anticipated that these programs would significantly increase graduate enrollment within the foreseeable future.

Recommendation of the Administration: That the Administration be authorized and directed to expand the curriculums of the Graduate School to provide both professional and academic post-baccalaureate programs as may be required to insure the offering of new graduate studies and degrees to meet the changing needs of the students concerned and industries and professions served by the University.

Board Action: Approved.

Item 21. Cooperative Program with Central Wesleyan College

Statement: The cooperative program between Clemson University and Central Wesleyan College will enable students at Central Wesleyan College, selected by Central Wesleyan College and acceptable to Clemson University, to take courses at Clemson University that are needed for their major field of study. These will be courses that are presently not offered at Central Wesleyan College.

Clemson University will be the host institution. Central Wesleyan College students who meet the requirements of the cooperative program will be allowed to register for advanced courses at Clemson University.

The cooperative program will allow Central Wesleyan College to institute new programs, and to develop new departments. It will provide an opportunity for Clemson University to aid a developing College without placing a financial responsibility upon the University.

The cooperative program will be flexible in that any individual phase of the program can be terminated when there is no further need for it. Also new phases of the cooperative program can be instituted as needs arise under the terms of this contract. The final decision for a cooperative program in any subject area will be made by the Clemson University Departments that would be offering services to Central Wesleyan College.

Central Wesleyan students entering the program must meet Clemson University requirements for students not pursuing a degree program in the University and any additional University departmental requirements.

Central Wesleyan College will register its own students, collect fees and tuition to be forwarded to Clemson University. The fees and tuition to be collected and paid to the University will be those required by the University for part-time students, either as resident or non-resident students, dependent upon the individual student's meeting the definition of South Carolina residence.

Recommendation of the Administration: That the Administration be authorized to enter into a cooperative agreement with Central Wesleyan College to permit students of Central Wesleyan College to take courses at Clemson University under such terms and conditions as may be mutually acceptable, but including the terms specified in the statement preceding this action.

Board Action: Approved.



Item 22. Lease of Lands to Ready-Mix Concrete Company

Statement: The Ready-Mix Concrete Company of Florence, South Carolina operates its business on lands adjacent to the Pee Dee Station in Florence County. The Company desires to acquire on a long-term lease a small portion of land contiguous to their property for the purpose of constructing a parking area. The Administration has negotiated with the Company and its attorneys concerning their request, and it is the Administration's recommendation that .618 acres of land be made available to the Company on a twenty-year lease at an annual rental based on the fair commercial rate for similar lands in the area, and with certain provisions relating to protection and disposition of University lands.

Recommendation of the Administration: That the request of the Ready-Mix Concrete Company to lease .618 acres of land in Florence County under such terms and conditions as may be mutually acceptable to the Company and the Administration be approved and that the President of the Board of Trustees be authorized to execute an appropriate lease.

Board Action: Approved.

Item 23. Statutory Roll Call Vote

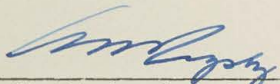
Resolution: RESOLVED that all measures and recommendations made at this, the July 17, 1969 meeting, which according to the Bylaws require a roll call vote of nine or more members, be hereby adopted and confirmed, and that the Vice President for Business and Finance and Comptroller be authorized to issue his checks for all expenditures authorized at this meeting.

Board Action: The resolution was adopted with nine members present voting "Aye."

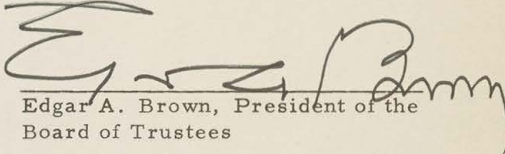
Item 24. Adjournment

There being no further business, the meeting was adjourned.

CORRECT

  
A. W. Rigsby, Secretary of the  
Board of Trustees

APPROVED

  
Edgar A. Brown, President of the  
Board of Trustees